

Message Text

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SUBJECT: HILEX-8 OBSERVATIONS:PART II (GENERAL, POLITICAL,
MILITARY)

REFS: (A) USDELMC 216/78, 221909Z MAR 78
(B) STATE 077909, 252024Z MAR 78
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(C) USNATO 3228, 291849Z MAR 78

1. IN GENERAL, WE AGREE WITH MISSION'S ASSESSMENT OF
HILEX-8 (REF C), AND MISSION IS AUTHORIZED TO COMMENT
ALONG THESE LINES AT COEC MEETING MARCH 31. SOME OF
OUR OWN COMMENTS THAT FOLLOW REPEAT POINTS MADE BY
THE MISSION, SINCE REF C ARRIVED JUST AS OUR CRITIQUE
WAS IN THE LAST STAGES OF PREPARATION.

2. WE ATTRIBUTE THIS OUTCOME TO A SOUND SCENARIO,

TO THE VIGOR WITH WHICH IT WAS PLAYED AT NATO AND ELSEWHERE BOTH IN ITS POLITICAL AND MILITARY ASPECTS, AND TO THE USE OF SOVIET AND EEC RESPONSE CELLS. THE EXERCISE THUS FORCED PLAYERS TO WRESTLE WITH THE INHERENT DILEMMAS THAT WOULD CONFRONT NATO IN A REAL CRISIS OF THIS SORT, DILEMMAS WHICH WOULD INCLUDE:

-- HOW TO MOBILIZE ALLIANCE FORCES AND BRING THEM TO FULL READINESS, WHILE PRESERVING THE DIPLOMATIC FLEXIBILITY NECESSARY TO TRY TO ACHIEVE A NON-MILITARY SOLUTION TO THE CRISIS. ALTHOUGH THE RETURN OF US DUAL-BASED FORCES AND US REINFORCEMENT OF EUROPE WITH TWO PLUS TEN FORCES ARE NOT NECESSARILY A NEGOTIATING LEVER, THE DECISIONS AS TO WHEN TO DISPATCH HOW MANY OF THESE FORCES AND HOW TO USE THIS ACTION POLITICALLY ARE FUNDAMENTAL POLICY QUESTIONS THAT CAN BE ANSWERED ONLY IN THE CONTEXT OF THE CRISIS AT THAT POINT. (THIS WOULD STILL ALLOW EARLY DISPATCH OF THE FORWARD PARTIES OF THESE FORCES TO EUROPE -- AS WE DID IN HILEX-8.)

-- HOW TO FORMULATE A CREDIBLE NEGOTIATING PROPOSAL THAT WOULD TRY TO DEFUSE THE CRISIS BOTH IN TERMS OF: CONFIDENTIAL

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(A) A MILITARY PULLBACK ON BOTH SIDES -- THE ASYMMETRY OF NATO AND WARSAW PACT MILITARY DEPLOYMENTS AT AN EARLY STAGE IN THE CRISIS MEANS THAT NATO MUST INSIST ON A MUCH LARGER MILITARY DE-ESCALATION BY THE WARSAW PACT THAN THE DE-ESCALATION NATO COULD GIVE.

(B) A POLITICAL-ECONOMIC PULL-BACK -- A SOVIET EXPLOITATION OF EASTERN EUROPEAN ECONOMIC AND POLITICAL DIFFICULTIES, IN A SITUATION OF EXPANDING EAST-WEST ECONOMIC AND CULTURAL CONTACTS, WOULD MEAN THAT NATO COULD OFFER FEW CONCESSIONS THAT WOULD HELP THE SOVIETS ALLEVIATE THE BASIC CAUSES OF CRISIS TENSION IN EASTERN EUROPE.

RECOMMENDATIONS FOR IMPROVEMENT: WE BELIEVE THE EXERCISE AS STRUCTURED AND CARRIED OUT WAS FUNDAMENTALLY SOUND. THE FOLLOWING RECOMMENDATIONS ARE SUGGESTIONS FOR MODIFICATIONS THAT, AS ALWAYS, MIGHT FURTHER THE USEFULNESS OF FUTURE HILEX EXERCISES.

(A) SUGGESTED IMPROVEMENT IN NATO CRISIS MANAGEMENT PROCEDURES.

-- COMMUNICATIONS: THE NATO-WIDE COMMUNICATIONS SYSTEM SEEMED TO GET OVERLOADED QUICKLY. THIS PROBLEM PRESUMABLY WOULD BE AGGRAVATED GREATLY IF SUBORDINATE NATO COMMANDS AND NATIONAL COMMANDS WOULD ALSO BE

INVOLVED. SECURE VOICE COMMUNICATIONS ALSO WERE
FREQUENTLY INADEQUATE AS TO THE SPEED OF CONNECTION

AS WELL AS THEIR QUALITY ONCE CONNECTION WAS ESTABLISHED.

-- NATO ALERT SYSTEM: THE COMPLEXITY OF NATO ALERT
MEASURES, AS IT CAME OUT IN THE PLAY, ARGUES FOR
CURRENT NATO EFFORTS TO RECATAGORIZE THE MEASURES INTO
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MORE EASILY COMPREHENDED AND MANAGEABLE GROUPINGS.

-- LOCATION OF FORCES: IT WOULD BE USEFUL TO HAVE AT
NATO HQ AND IN CAPITALS THE GROSS DATA ON THE DEPLOYMENT
OF NATO AND NATIONAL FORCES.

(B) SUGGESTED IMPROVEMENTS IN THE EXERCISE SCENARIO.

-- BALANCE OF POLITICAL AND MILITARY PLAY: IT SEEMED
TO US THAT THE SCENARIO STARTED OFF WITH SUCH AN
ADVANCED MILITARY BUILDUP ON THE ORANGE SIDE THAT
POSSIBILITIES FOR PRELIMINARY DIPLOMATIC MOVES HAD
BEEN OVERTAKEN, AND THAT MOST OF THE PLAY WAS DEVOTED
TO CATCHING UP ON THE NATO MILITARY SIDE. FOR THE
PURPOSES OF HILEX--AS OPPOSED TO WINTEX--EXERCISES,
IT MIGHT BE WORTH CONSIDERING STARTING OFF WITH A HIGH
DEGREE OF POLITICAL TENSION BUT LOWER LEVELS OF ORANGE
MILITARY DEPLOYMENTS -- E.G. FEWER NAVAL DEPLOYMENTS
AND NO SPRING TROOP ROTATION. IT MIGHT EVEN BE POSSIBLE
IN THE COURSE OF A FIVE-DAY EXERCISE, FOR EXAMPLE, FOR
THE DPC TO CONSIDER AND IMPLEMENT FIRST A DIPLOMATIC
INITIATIVE WHICH FAILS, AND THEN FOLLOW WITH A
POLITICAL-MILITARY INITIATIVE.

-- INCIDENTS INJECTED INTO EXERCISE PLAY: MORE
INCIDENTS FROM EASTERN EUROPE AS THE ORIGIN OF THE
CRISIS WOULD HAVE BEEN USEFUL. SIMILARLY, MORE
INCIDENTS THAT WOULD HAVE INVOLVED A CHINESE EFFORT
TO WORRY THE SOVIET EASTERN FLANK WOULD HAVE ADDED
TO THE EXERCISE'S REALISM. LASTLY, THIRD-WORLD
INCIDENTS WERE TOO NUMEROUS AND OF TOO LITTLE RELEVANCE
TO THE EXERCISE. WE ACCEPT OUR SHARE OF THE BLAME
ON BOTH THE CHINESE AND THE THIRD-WORLD SCORES.
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-- WE AGREE WITH MISSION PROPOSAL (PARA 2, REF C)
THAT WINTEX-CIMEX 1979 BE SCHEDULED FOR JUNE OF NEXT
YEAR.

-- WE AGREE IN PRINCIPLE WITH THE MISSION (PARA 5, REF C)

THAT HIGHER-LEVEL WASHINGTON PARTICIPATION IS DESIRABLE.
AS A PRACTICAL MATTER, HOWEVER, IT WOULD NOT BE USEFUL
TO HOLD OUT HIGH HOPES FOR THIS. MISSION SHOULD

RECOGNIZE THAT HIGHER-LEVEL PARTICIPATION WAS
PARTICULARLY DIFFICULT THIS YEAR, GIVEN THE PRESS
OF PREPARATIONS FOR THE NATO SUMMIT.

4. RELATIONSHIP OF HILEX-8 EVENTS TO ACTUAL
REINFORCEMENTS COMMITMENTS:

WE RECOGNIZE THAT POLICY QUESTIONS MUST BE ANSWERED
IN THE CONTEXT OF EACH DEVELOPING CRISIS. NEVERTHELESS,
AS A RESULT OF THE PLAY IN HILEX-8 WE ARE CONCERNED
THAT THE EARLY US REINFORCEMENT OF NATO WITH DUAL-
BASED AND 2 PLUS 10 FORCES MIGHT BE VIEWED AS AN
AUTOMATIC ITEM FOR NEGOTIATION. IF THE NORMAL PEACETIME
ASYMMETRY IN THE CONVENTIONAL BALANCE IS BEING FURTHER
EXACERBATED THROUGH INTENSE WARSAW PACT MILITARY
PREPARATIONS -- AS PORTRAYED BY HILEX-8 -- WE BELIEVE
THE EARLY DISPATCH OF DUAL-BASED US FORCES WOULD BE
HIGHLY IMPORTANT TO NATO'S DEFENSE POSTURE AND AS A
POSITIVE SIGNAL OF NATIONAL INTENT AND A VISIBLE
DEMONSTRATION OF ALLIANCE SOLIDARITY. OUR 1967
AGREEMENT WITH NATO ON DUAL-BASING CONTAINS THE UNDER-
STANDING THAT THE PRESIDENT WOULD ORDER THE RETURN
OF THESE FORCES WHEN HE CONSIDERED IT APPROPRIATE. IN
DISCUSSIONS WITH THE ALLIES ON HILEX, YOU SHOULD
REAFFIRM OUR INTENT TO DISPATCH FROM CONUS THE
INITIAL ELEMENTS OF THE ABOVE REINFORCEMENTS AS SOON
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AS POSSIBLE AFTER RECEIVING NATIONAL COMMAND AUTHORITY
APPROVAL AND HOST NATION CONCURRENCE. FURTHER, WE
SUGGEST THAT IF THE POLITICAL CLIMATE BE SUCH THAT
REINFORCEMENTS BECOME AN ITEM FOR NEGOTIATIONS TO
DIFFUSE OR COOL RISING TENSIONS, IT MIGHT BE MORE
APPROPRIATE TO CONSIDER STOPPING THE FLOW OF FORCES
ALREADY BEGUN OR DELAY THE FURTHER DEPLOYMENT OF
TROOPS IN ADDITION TO THOSE CLASSIFIED AS DUAL-BASED
IN THE CURRENT DPQ RESPONSE.

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